



CITY OF DELRAY BEACH

CITY MANAGER'S OFFICE

100 N.W. 1ST AVENUE • DELRAY BEACH • FLORIDA 33444 • (561) 243-7015



City Commission Information Letter

October 15, 2021

Proposal Consideration Process for Old School Square

As recently committed to publicly, direction has been underway for the past few weeks to outline a process necessary to consider review and acceptance of proposals from qualified and capable entities interested in partnering with the City of Delray Beach to help expand cultural and artistic activities, events, and functions at the Old School Square campus.

City administration likewise intends to advertise an Invitation to Negotiate for operations and management services as noted beginning Monday, October 18th. A formal opportunity to access the solicitation is being made available to all interested parties on the City's website via the Department of Purchasing page.

Given the current trajectory, all involved anticipate receiving a variety of proposals to this effect during the next 60 days. The Office of the City Manager will therefore soon appoint a selection committee to help review and evaluate considerations accordingly, with the goal of offering a recommendation to the City Commission early in the new year.

Proposal Consideration Process for Delray Beach Golf Course Public Private Partnership Opportunities

In response to recent direction to offer recommendations to enhance the course, infrastructure, and facilities at Delray Beach Municipal Golf Course, please be advised both the Office of the City Manager and that of Director of Parks and Recreation Sam Metott have been approached by several organizations interested in working with the City of Delray relative to possible public-private partnerships (P3) as noted.

As referenced in the attached electronic mail message from the City's golf course management agent and Chief Executive Officer of JCP Sports Group,

SERVICE • **P**ERFORMANCE • **I**NTEGRITY • **R**ESPONSIBLE • **I**NNOVATIVE • **T**EAMWORK

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Sharon Painter, she is likewise currently engaged in discussions with external development and hospitality groups that have expressed an interest is working with the City of Delray Beach to renovate and redevelop Delray Beach Municipal Golf Course.

Arrangements are also therefore being made to coordinate with the Department of Purchasing, so as to legally and ethically ensure the City's capabilities to fully consider such P3 opportunities accordingly. Recommendations for City Commission review and consideration are likewise anticipated during the next few months.

Delray Beach Citizens and Stakeholders Engagement Involving the Florida League of Cities

As briefly discussed during last week's regular City Commission meeting, the Office of the City Manager is currently working with representatives of the Florida League of Cities (FLC) to host an annual citizen and stakeholders' community educational program here in Delray Beach.

As referenced in the attached electronic message from FLC Ambassador of Membership Relations Shwanda Barnette, this event will feature FLC University Director Lynn Tipton, who will offer an introductory dialogue and overview relative to how municipalities serve their residents, as well as specific practices and protocols.

The event is currently scheduled to take place Thursday, February 24th, at 6 pm. As all involved are currently evaluating options for a facility to host this engagement (including the Crest Theater, the Delray Beach Municipal Golf Course, and other conference center venues in the community), more specific information will be offered as noted in the coming weeks. Meanwhile, we appreciate FLC staff and their partnership as outlined, as we hope to offer this experience for residence and stakeholders of Delray Beach accordingly on an annual basis.

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Considerations to Support the Business Case for Investing in Education

As the next phase of my engagement with the external community involves meetings with area leadership of the educational sector (including principals and other administrators of Delray Beach schools), I recently hosted several meetings with Education Coordinator Janet Meeks to discuss our organization's connection to applicable goals and objectives for Delray Beach as a community.

My initial observations suggests that several strategic plan objectives (as part of what was first developed and outlined in the mid 1990s) continue to be developed, refined, and successfully implemented, especially considering the fluidity of educational policy programming. Likewise, as no formal agreements between the Palm Beach County School District and the City of Delray Beach have been approved to this effect since 1994, a lack of current vision and guidance remains the case.

Given the aforementioned direction to dialogue with educational sector leadership, I wish to arrange a workshop discussion as noted (via the November 9th session), to provide an opportunity for the City Commission to offer a mutual understanding (in conjunction with the Office of the City Manager) relative to applicable expectations moving forward. Meanwhile, the attached draft needs assessment report from Ms. Meeks offers a summary of data analytics and other information relative to school performance, enabling all involved to consider ancillary policies deemed appropriate and productive.

Calendar of Activities, Meetings and Functions

As I continue to engage with members of the business community via introductions and orientations, yesterday morning I attended an onsite meeting with leadership of International Materials, Inc.

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As you may recall, International Materials, Inc. began relocating its global headquarters to Delray Beach from Boca Raton last year, resulting in its current presence on Southeast 5th Avenue. Yesterday's meeting, accompanied by both Director Anthea Gianniotis and Steve Tobias of the Department of Development Services, included an update relative to expansion plans and other related tasks and activities.

A bulk raw commodities trading firm, International Materials, Inc. continues to bring additional jobs into our community. I found the discussion with this organization's leadership, relative to its bright future in Delray Beach and throughout the world, very interesting and worthwhile.

As I plan to take a brief absence from Delray Beach to spend time with my sons at Texas A&M University between Friday, October 22nd through Sunday October 24th, no information letter will be issued next week. Reporting as noted will resume Friday, October 29th.

Enclosures:

Electronic Mail Message from Sharon Painter (Via Sam Metott) – Delray Beach Golf Club Site Visits and Inquiries
Electronic Mail Message from FLC – Delray Beach Citizens and Stakeholders Engagement
Draft Needs Assessment Report from Janet Meeks – Delray Beach: Learning City?
Calendar for Business Week of October 11, 2021

CM/Documents/City Commission Information Letter 9

Terrence R. Moore

From: Metott, Samuel
Sent: Wednesday, October 13, 2021 10:56 AM
To: Terrence R. Moore
Subject: Fwd: Delray Beach Golf Club site visits and inquiries

Good Morning,

Please see the update below regarding interest at the Delray Beach Golf Club.

Sincerely,

Samuel Metott

Sent from my Verizon, Samsung Galaxy smartphone
Get [Outlook for Android](#)

From: Sharon Painter <sharon@jcdsportsgroup.com>
Sent: Wednesday, October 13, 2021, 10:52 AM
To: Metott, Samuel
Subject: Delray Beach Golf Club site visits and inquiries

****Please be cautious****

This email originated from outside of The City of Delray Beach. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Good morning Sam,

I am writing this to update you on the inquiries and site visits I have received regarding Delray Beach Golf Club and a possible P3 proposal and/or interest. To date, I have spoken with representatives from six entities that have an interest in the property.

In my limited conversations with these groups there is a definite interest and I have heard several different scenarios from the groups. Two of the groups have expressed the desire to submit an unsolicited proposal for the property within the coming weeks.

Please contact me if you have any questions. I will keep you updated if I receive any additional inquiries.

--
Sharon Painter
JCD Sports Group
office - 561-265-0255
cell - 561-716-6016
Sharon@jcdsportsgroup.com

Vilain, Amanda

From: Shwanda Barnette <sbarnette@flcities.com>
Sent: Wednesday, October 13, 2021 3:51 PM
To: Vilain, Amanda
Subject: Re: Thank You!

****Please be cautious****

This email originated from outside of The City of Delray Beach. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Since she sent those dates, we can consider it confirmed. I forwarded your message to her and will let you know as soon as she responds.

Shwanda T. Barnette, J.D.

Ambassador, Membership Relations

Florida League of Cities, Inc.

Email – sbarnette@flcities.com

Office – [407.367.4024](tel:407.367.4024)

Mobile – [407.917.2625](tel:407.917.2625)

www.flcities.com

From: Vilain, Amanda <vilaina@mydelraybeach.com>
Sent: Wednesday, October 13, 2021 3:38:39 PM
To: Shwanda Barnette <sbarnette@flcities.com>
Subject: RE: Thank You!

Thank you

Is it possible to have a response by noon tomorrow? I wanted to provide the CM and Commissioner Boylston an update

From: Shwanda Barnette <sbarnette@flcities.com>
Sent: Wednesday, October 13, 2021 11:29 AM
To: Vilain, Amanda <vilaina@mydelraybeach.com>
Subject: Re: Thank You!

****Please be cautious****

This email originated from outside of The City of Delray Beach. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Yes, will do. Her title is Director, Florida League of Cities University.

Shwanda T. Barnette, J.D.

Ambassador, Membership Relations
Florida League of Cities, Inc.
Email – sbarnette@flcities.com
Office – 407.367.4024
Mobile – 407.917.2625
www.flcities.com

From: Vilain, Amanda <vilaina@mydelraybeach.com>
Sent: Wednesday, October 13, 2021 11:27:44 AM
To: Shwanda Barnette <sbarnette@flcities.com>
Subject: RE: Thank You!

Good Morning Shwanda

I spoke with the City Manager and we would like to schedule the meeting/event on February 24th at 6:00pm. Can you provide me with Lynn title?

Please send me an email after you have touched based with Lynn to confirm this date and time works for her as well.

Thanks

From: Shwanda Barnette <sbarnette@flcities.com>
Sent: Wednesday, October 13, 2021 10:26 AM
To: Vilain, Amanda <vilaina@mydelraybeach.com>
Subject: RE: Thank You!

****Please be cautious****

This email originated from outside of The City of Delray Beach. Do not click links or open attachments unless you recognize the sender and know the content is safe.

She can speak for about 45 mins and then do 15 mins of Q&A or whatever time you'd like to slate for her.

Shwanda T. Barnette, J.D.

Ambassador, Membership Relations
Florida League of Cities, Inc.
Email – sbarnette@flcities.com
Office – 407.367.4024
Mobile – 407.917.2625
www.flcities.com



DELRAY BEACH: LEARNING CITY?

**The Business Case for
Investing in Education in
The City of Delray Beach**

Submitted by:

Janet Meeks, Education Coordinator

Office of the City Manager

meeksj@mydelraybeach.com

561.243.7231

October 13, 2021 **[DRAFT #6]**

INTRODUCTION:

It has been twenty-five (25) years since the School District of Palm Beach County (SDPBC) and the City of Delray Beach (DRB) had a strategic plan for public education in Delray that was jointly agreed upon, approved by, and executed on by both SDPBC's Board and DRB's City Commission.

It has been over fifteen (15) years since SDPBC and DRB have significantly invested in Delray's public schools, and the students who attend them.

In the last ten (10) years, SDPBC has had five (5) superintendents, and DRB has had eight (8) City Managers and three (3) Economic Development Directors.

In 2020, the COVID pandemic laid bare the dire conditions of both DRB's public schools, and the students those schools are charged and paid to serve. As the last strategic plan approved by both parties in 1994 stated:

**Public schools play a vital role
in the economic and social well-being
of the City of Delray Beach.**

This was true in 1994, and remains even more salient today. The decade of decline in public education in DRB culminated in 2020 with a pandemic that's driven unprecedented learning loss and social and emotional upheaval for Delray students in all grades, as well as economic loss, dislocation, isolation, and even death in their families.

This was matched by a decade of decline and division at DRB's City Hall under eight (8) different city managers, during which time the state of Delray's education spaces, programs, policies, and progress took a back seat to other political issues and imperatives of the day.

2021 presents DRB with an unprecedented opportunity to address the significant challenges it faces in achieving the goals of an essential economic development pillar, talent. Absent a world-class public primary and secondary education system, DRB, which also lacks any postsecondary educational institutions, has wholly insufficient and inadequate infrastructure to develop talent for the city and its businesses, and no path toward becoming a Learning City.

The COVID pandemic dramatically demonstrated that the "swim, eat, drink, play" formula typical of Florida's beach towns only represents one leg of a sound industry sector diversification strategy required for a prosperous, competitive, and sustainable Delray. Filling City Hall with talented new employees committed to building a future in Delray, and attracting 21st century innovation businesses offering new collar technical jobs, are simply not possible without a high-performing public education system that attracts, educates, and graduates young people with the skills and talents to earn a living wage and beyond in exciting careers with vibrant businesses located in Delray.

The time is now, and the opportunity is ours. Let's build Delray into a Learning City for all ages!

SECTION 1 – FOUNDATIONAL INFORMATION

A. BACKGROUND:

In 1989, DRB had a serious public education problem. It primarily stemmed from racial imbalance, overcrowded and decaying school facilities in the public elementary and middle schools. Solving the problem required the commitment and accountability of both SDPBC and DRB, which led to a formal agreement between the parties dated April 25, 1989, entitled *Sharing for Excellence in Schools 1990 – The Delray Beach Plan* (Appendix A). Within a few years, more issues were negatively impacting public education across all grades, leading to a new agreement between SDPBC and DRB, *Sharing for Excellence in Schools 1994 – An Update of the Delray Beach Plan* (Appendix B).

The establishment of the DRB Education Board was part of the 1989 agreement (Appendix A). The Education Coordinator position at City Hall was created in 2001 (Appendix C-*Education Coordinator Job Description*), largely to drive and oversee the projects and goals SDPBC and DRB had agreed to undertake, and to advocate for DRB to receive its fair share of funding from SDPBC for school renovations and/or expansions and new construction.

Over a dozen years that followed the 1994 agreement, SDPBC focused on executing the plans to improve the public schools in Delray, in partnership with DRB, which expended over \$8 million dollars toward the various projects. By 2008, most of the projects set forth in the 1989-1994 agreements between the parties were completed, and many significant accomplishments were achieved (Appendix D-*List of High Level Accomplishments*).

Despite the fact that new areas of concern regarding public education in Delray had started to develop in or around 2010, DRB leadership didn't see them as priority issues. By December 2017, the Education Coordinator sought to raise an alarm about the state of public education in Delray by way of a community conversation sharing relevant data and making recommendations for action by the city (Appendix E-*Education Master Plan-Conversation Slide Deck-December 2017*), and the opportunity the 2016 Sales Tax Referendum approval would provide to fund school repairs, maintenance and renovations.

That resulted in the allocation of city funds to commission a *Final Exploratory Phase Research Report* (Appendix F) by the Greenway Strategy Group, an education consultancy, for the DRB's Education Master Plan-Striving for Excellence in Schools. The report shared data about the state of the public schools in Delray, and was to be foundational to the preparation of a draft Education Master Plan for Delray for discussion with DRB elected officials, DRB leadership and staff, SDPBC, and community stakeholders.

As the pandemic has so clearly and painfully laid bare, the state of public educational spaces and student performance metrics in Delray are very troubling across myriad measures, to be further detailed hereinafter. These data paint a grim picture of Delray's prospects for the robust development of a diverse economy creating high wage, high-skill jobs beyond the existing low wage, low skill jobs typical of Delray's food, beverage, hospitality, and entertainment sectors.

SNAPSHOT OF DELRAY BEACH SCHOOLS & STUDENT ENROLLMENT/PERFORMANCE DATA

The primary focus of DRB's education programs and resources are to support the public school system; however, the city does engage with the following six (6) private schools in Delray:

- American Heritage (Non-sectarian / PK3-12 / 1700 students)
- Daughter of Zion Junior Academy (Religious / PK-8 / 150 students)
- Space of Mind Schoolhouse (Home School + Tutorial Support / 60 students)
- St. Vincent Ferrer School (Religious / PK-8 / 358 students)
- Trinity Delray Lutheran School (Religious / PK-8 / 280 students)
- Unity School (Religious / PK-8 / 300 students)

Listed below are eight (8) PK-12 public schools owned and operated by SDPBC located within the municipal boundaries of DRB, with the percentage of Free/Reduced Lunch (Title 1) eligible students:

- Atlantic High School **(78%)*
- Banyan Creek Elementary **(62%)*
- Carver Middle School **(88%)*
- Orchard View Elementary School **(92%)*
- Pine Grove Elementary School **(97%)*
- Plumosa School of the Arts (PK-5) **(80%)*
- SD Spady Elementary School **(64%)*
- Village Academy (PK-12) **(97%)*

** (Free/Reduced Lunch (Title 1) Eligible – Reflects all students, not just Delray resident students)*

SDPBC has a process called "Choice" enabling PK-12 students, with the support of their parents, to enter a lottery to apply for enrollment at a school outside their regular attendance zone, and choose a program of study. In Delray, there are approximately 2,640+/- students attending Delray public schools through the Choice lottery who are not residents of the City of Delray Beach. The following are the schools these non-residents attend with the eligible programs identified:

Atlantic High School	(International Baccalaureate (IB); IB Career Programme-Medical Science)
Banyan Creek Elementary School	(Technology)
Carver Middle School	(IB Middle Years Program; Pre-Information Technology)
Plumosa School of the Arts	(Arts; Spanish Dual Language)
SD Spady Elementary	(Montessori)
Village Academy Elementary	(Digital Citizenship-Small School Continuum)
Village Academy Middle	(Pre-Information Technology-Small School Continuum)
Village Academy High School	(Information Technology-Geo Spatial Information Systems [GIS])

The following chart reflects the Delray public school student population by area of residence:

STUDENT GEOGRAPHIC DATA – 11TH DAY COUNT SY2020-21:

	Total Students	Percentage
Total Student Enrollment in Delray Beach Public Secondary Schools*	6,677	
Total Delray Students Residing in the Municipal Boundaries	4,037	
Percentage of Municipal Delray Students on Free/Reduced Lunch	3,649	90%
Total Delray Students Residing in the CRA District	2,038	50.5%
Percentage CRA Delray Students on Free/Reduced Lunch	1,923	95%

**Delray public schools have approximately 2,640+/- students from outside of the municipal boundaries who are admitted to Delray schools through to the SDPBC Choice lottery.*

Since 2015, Delray has had a 21% reduction in student enrollment. Delray has one A-rated School, one B-rated school, and six C-rated schools. By contrast, all municipalities adjacent to Delray have numerous “A” rated schools. School ratings are one of the most important statistics businesses and families consider when exploring relocation to Delray. This is one of the hardest challenges facing the city, and it will take bold action by SDPBC and DRB, and tough community conversations, to address this significant issue.

PUBLIC SCHOOL GRADE RATINGS AND STUDENT ENROLLMENT – 3 YEAR TREND:

School (Maximum Capacity / Utilization Percentage)	2021 School Grade	2019-20* Enrollment	2020-21** Enrollment	2021-22 Enrollment	Percent Difference
Atlantic High School (2,444 / 82%)	C	2215	2029	2015	-10%
Carver Middle School (1,534 / 56%)	C	924	906	858	-8%
Banyan Creek Elementary (1,200 / 69%)	A	962	963	831	-14%
Orchard View Elementary (800 / 67%)	B	620	550	532	-15%
SD Spady Elementary (697 / 71%)	C	600	541	496	-18%
Plumosa School of Arts: PK-5 (1221 / 56%)	C	617	570	685	+10%***
Pine Grove Elementary (654 / 49%)	C	423	395	389	-9%
Village Academy : PK-12 (1083 / 64%)	C	795	723	693	-13%
TOTAL:		7156	6677	6499	-10%

**Schools closed in March 2019 (FY 2018-19) due to Pandemic. FY 2019-20 transitioned into distance learning.*

***2020-21 Full year distance learning with some students returning to campuses in January 2021.*

****Plumosa’s addition of Grade 6th accounts for the increase in student enrollment.*

THIRD GRADE READING SCORES:

School	# Students	SY2018-19 % Reading Level 3 or above	# Students	SY2020-21 % Reading Level 3 or above
Plumosa School of Arts	120	47%	102	32%
SD Spady Elementary	86	65%	71	41%
Pine Grove Elementary	61	38%	38	39%
Banyan Creek Elementary	155	59%	137	65%
Orchard View Elementary	84	38%	73	49%
Village Academy Elementary	50	22%	42	24%
TOTAL:	556	44.8%	463	42.8%

Regarding the Third Grade Reading Scores data table (hereinabove), please note:

- These data were derived from the FSA scores, and no FSA was administered in SY 2019-20 due to the pandemic.
- There were 17% less students enrolled in 3rd grade in SY 2020-21 than in SY 2018-19.
- While there was a 2% drop in Third Grade Reading Levels across all Delray elementary schools, the Title 1 elementary schools (Plumosa, Pine Grove, Orchard View and Village Academy) had a 4.8% drop in reading scores.
- The percentage of students reading at Level 3 or above for the State of Florida and SDPBC was 54% for FY2020-21, while Delray students reading at Level 3, for that same period, was 42.8%, or 11.2% lower than either the State or SDPBC levels.

HIGH SCHOOL GRADUATION RATES:

School	SY2017-18	SY2018-19	SY2019-20
Atlantic High School	92% (561 students)	91% (602 students)	96% (538 students)
Village Academy High School	97% (16 students)	100% (23 students)	100% (32 students)

Regarding the High School Graduation Rate data table (hereinabove), please note:

- While graduation rates are high, only 53% of the Atlantic High School graduates were reading on grade level as measured by the 10th grade Florida State Assessment (FSA), and only 28% were on grade level in math (math scores are a combination of algebra 1 and geometry scores).
- In 2020, Atlantic High School graduated 538 students, of which only 58% had a passing college acceleration rate (the score used by SDPBC based on the number of students that took an AP, IB, ACE, dual enrollment, and/or industry certification course). This equates to 226 high-risk students graduated with a very low opportunity for successful post-secondary education.
- Most national education data measures the “college readiness rate” at graduation (based on number of students in AP or IB), NOT the “college acceleration rate”, in which SDPBC counts AP,

IB, ACE, Dual Enrollment, and Industry Certifications. The SDPBC predictably results in a higher score than the national rate would.

DELRAY FULL SERVICE CENTER ADULT EDUCATION ENROLLMENT:

School Year	2016-17	2017-18	2018-19	2019-20
ESOL GED® IET	836 Students	644 Students	590 students	640 students

Since 2012, DFSC has offered the following adult education programs:

ESOL: English to Students of Other Languages (ESOL) adult education programs teach adults to speak, read and write English.

GED: The General Education Development series (GED®) tests four (4) subjects to assess a person’s high school academic knowledge. Courses to improve GED® scores and earn a GED® credential are offered at DFSC. Earning a GED® credential is the equivalent of having a Grade 12 certificate, allowing adults to do the same things as someone who graduated Grade 12.

IET: Integrated Education and Training (IET) is an education model that combines occupational skills training and basic or academic skills instruction to increase and expedite the educational and career advancement of participants.

B. BEYOND HIGH SCHOOL GRADUATION

In 2018, it was reported by Achieve Palm Beach County (a United Way project) that only 42.9% of all high school graduates and 31.5% of low-income graduates were predicted to complete a post-secondary educational program within six (6) years of high school graduation.

When examining the numbers that reflect the various students in our county, it becomes abundantly clear that students from low-income homes are at a higher risk of not completing some type of post-secondary education. Data from the SDPBC evidence that students who are entering their first year of college attain and maintain almost the same GPA whether they’re low income or not. However, the numbers for GPA and persistence drop off dramatically after the first year for low-income students.

According to the “Good Jobs Study” State by State Comparison Report by Georgetown University’s Center on Education and the Workforce, of the 1,691,000 ‘good jobs’ counted in Florida in 2015, 100% required some form of post-secondary credential. These are jobs that range from Accountants and Auditors to Brick Masons and Block Masons, Carpenters and Dental Hygienists to Machinists and Respiratory Therapists. If the post-secondary persistence numbers do not rise for all Delray students, our community business organizations will not have a sufficient pool of talent qualified for 21st century jobs they need to fill to be competitive in today’s global marketplace.

SECTION 2 – THE DELRAY BEACH / SCHOOL DISTRICT 30+ YEAR PARTNERSHIP

It's time to go back to the future, to what helped Delray succeed in solving the public education problems of the past; namely understanding the obligations and responsibilities that SDPBC has to the public schools and students in Delray, defining the role DRB will play in partnership with SDPBC to address the current issues, as well as identifying the resources DRB is capable of committing to the improvement and future-proofing of Delray's public education system. The partners' goals should include student success and school excellence, guided by transparency, collaboration, innovation, and fiscal discipline.

The SDPBC Board and the DRB City Commission must negotiate, and execute a bold and historic agreement for accelerated and shared progress toward a 21st century public school system in Delray and the most important foundational talent development engine in DRB.

The plan must detail the set of solutions, along with timelines, budgets, roles, and responsibilities that will guide DRB and SDPBC in addressing the following four (4) high priority needs as soon as possible:

1. Under-enrolled, under-performing, and/or physically deteriorating PK-12 schools in DRB.
2. Eliminate COVID learning loss suffered by Delray students through innovative programming.
3. Eliminate the student gaps in career- and college-readiness through innovative programming.
4. Offer high-quality adult technical education for South Palm Beach County at the Delray Full Service Center campus that is aligned with:
 - the workforce needs of the South County region's businesses, trades, and industries;
 - the new DRB Strategic Economic Development plans and priorities; and
 - the present and projected future high-growth, high-demand jobs that pay a living wage.

[NOTE: This early draft of the DRB Education Issue Brief provides a glimpse into the strategic framing of the issues facing public education in the community, as well as some of the key data points. The next draft, expected on 10/20/21+/-, will add the structure and content of the proposed new agreement/plan between DRB and SDPBC, as well as additional data sets to make the business case for investing in education in Delray and support the proposed solutions. There is an important opportunity to link this work with the US Economic Development Administration (US EDA) Good Jobs Challenge funding opportunity (\$5 million-\$20 million per award) that Ms. Maxfield is exploring for the city. Delray's pursuit of this federal grant for education/workforce/good jobs, in partnership with SDPBC, would create important leverage vis-à-vis SDPBC in both project timing and budget allocations for the significant work that needs to be done. Further, it would be a positive, high-impact, collaborative project affording much-needed wins for both DRB and SDPBC.]

October 11, 2021 - October 17, 2021

October 2021

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November 2021

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Monday, October 11

- ← Real Men Wear Pink →
- 12:00am Jennifer working remote →
- Duane ooo
- Duncan ooo
- 8:00am - 10:00am Utilities Rate Structure (Conference Room - City Manager) - Hadjimiry, Hassan
- 10:00am - 11:30am Mayor mtg w/CM Moore Re: Agenda & Updates (Commission Chambers) - Rangel, Delores ↻
- 10:00am - 11:00am Mayor/CM Agenda Review for the 10/19 Commission Meeting (City Hall 1st Floor Conference Room) - Harris,
- 11:30am - 12:00pm Discussion (CM Office) - Lege, John
- 2:00pm - 3:00pm Begin CIL (CM Office)
- 3:00pm - 4:00pm Cancelled VM Johnson Mtg w/CM Moore Re: Agenda & Updates (City Manager's Office) - Rangel, Delores ↻
- 5:30pm - 6:30pm Police Advisory Board Meeting (City Hall First

Tuesday, October 12

- ← Real Men Wear Pink →
- ← Jennifer working remote →
- 8:30am - 9:30am Compile Information Letter Report - Proposal Solicitation Process to Consider Delray Beach Golf Course Public Private Partnership Opportunities (CM Office) - Terrence R. Moore
- 9:30am - 10:30am CMO Meet and Greet w/ CM Moore (Commission Chambers) - Vega, Brenda
- 10:30am - 11:30am Highland Beach Contract (Conference Room - City Manager) - Graikowski, Beverly
- 12:00pm - 1:00pm The Rotary Club of Delray Beach (ZOOM link attached)
- 3:30pm - 7:30pm October 12th Commission Workshop Meeting - Viewing of Presentations (Microsoft Teams Meeting) - Harris, Patrice

Wednesday, October 13

- ← Real Men Wear Pink →
- ← Jennifer working remote →
- 12:00am Sara OOO →
- 8:00am - 8:30am OSS (Delray Beach City Hall Office of the City Manager) - Terrence R. Moore
- 9:00am - 10:00am Waiver Consideration Associated with the 2022 Delray Affair (Conference Room - City Manager) - Vega, Brenda
- 10:00am - 11:00am Introduction Meeting with Neil M. Schiller, Esq and City Manager Terrence Moore (Delray Beach City Hall, City
- 10:30am - 11:30am Compile Information Letter Report - Delray Beach Citizens Academy (CM Office) - Terrence R. Moore
- 2:30pm - 4:00pm Delray Beach Historical Society Campus Tour with Winnie Edwards, Executive Director (3 NE 1st St, Delray Beach,
- 5:00pm - 7:00pm Ribbon Cutting Remus Shutter Building Parking Lot (114 SE 2nd Street)

Thursday, October 14

- ← Real Men Wear Pink →
- ← Jennifer working remote →
- ← Sara OOO →
- 12:00am Sam ooo →
- 8:30am - 9:00am International Material Inc. /IMI Headquarters Walk-thru (54 SE 5th Ave Suite 300 Delray Beach, FL 33483) -
- 10:00am - 11:00am Meeting with Paula Rocker and CM Terrence Moore (Microsoft Teams Meeting) - Vega, Brenda
- 10:30am - 11:30am Compile Information Letter Report -
- 12:00pm - 1:30pm PRE/Pascal (Riverhouse, 2373 PGA Boulevard,
- 2:00pm - 3:30pm Various (Various) ↻
- 4:00pm - 5:00pm Compile Information Letter Report - Proposal
- 5:30pm - 6:00pm JH (CM Office)
- 6:00pm - 9:00pm Green Building Ordinance Outreach (SOC 434

Friday, October 15

- ← Real Men Wear Pink →
- ← Jennifer working remote →
- ← 12:00am Sara OOO →
- ← Sam ooo →
- Duncan ooo
- 7:30am - 9:00am Finalize CIL (CM Office) ↻
- 9:00am - 10:00am Comm. Boylston mtg w/CM Moore Re: Bi-Weekly Updates (City Manager's Office) - Rangel, Delores ↻
- 10:00am - 11:30am Various (Various)
- 11:45am - 1:30pm Lunch Meeting with Deputy City Manager George Brown from the City of Boca Raton and City Manager
- 2:00pm - 3:00pm Delray Full Service Meeting w/PBC School
- 2:00pm - 3:30pm FW: City and County Manager Virtual Think Tank
- 4:00pm - 5:00pm Biweekly City Attorney (CM Office) - Moore,

Saturday, October 16

- ← Real Men Wear Pink →
- ← Jennifer working remote →
- ← Sam ooo →
- 10:00am - 11:00am Delray Beach Tennis Center (Hard Court #1) ↻
- 11:00am - 12:30pm Various (CM Office)
- 12:30pm - 2:30pm Schedule Annual Performance Evaluations (CM

Sunday, October 17

- ← Real Men Wear Pink →
- ← Jennifer working remote →
- ← 12:00am Sam ooo →